## SINGAPORE POLO CLUB 69TH ANNUAL GENERAL MEETING 29TH MARCH 2016

Minutes of the 69th Annual General Meeting of Members of the Club duly convened and held at the Singapore Polo Club Clubhouse, on Tuesday 29th March 2016 at 7.00 pm

ltem No.	BUSINESS	SPOKEN BY
	The President welcomed Voting Members to the Club's 69th AGM. He informed the meeting that as at 7.48pm, we have not achieved a full quorum and therefore the meeting would not be able to vote on the Constitutional change in accordance to our Constitution Rule 36 (d).	President, Rickard Hogberg (H0080)
	Hon Sec explained that Constitution Rule 36 (d) provides that if there was no quorum, either fifty Voting Members or ten per cent of the Voting Membership, the meeting shall be adjourned for 30 minutes, thereafter, if there is still no quorum present, the Charter Polo Playing Members present provided they be not less than ten in number shall form a quorum and transact the business; provided that Members present shall have no power to alter, repeal or make additions to any	Hon Sec, Lawrence Khong (K2505)
	of the existing Rules. In this connection, the resolutions with regards to Constitutional changes will not be voted upon.	John Wong (W2033) Ernest Tan
	President called on the floor to agree that the AGM notice has been properly issued. John Wong (W2033) proposed that the AGM notice was properly issued and Ernest Tan (T1490) seconded the proposal.	(T1490) Byron Antony Fiske Harrison
	President requested for two members from the floor to volunteer as scrutineers. Byron Antony Fiske Harrison (H2566) and Yuki Otani (O0016) were nominated as scrutineers to assist with the counting of votes. Hon Sec next read the Standing Order for the meeting.	(H2566) Yuki Otani (O0016) Hon Sec, Lawrence
	Ian Lander (L1348) raised a point of order to register his question as to why Resolution 6 is a weighted vote. He asked the Committee to clarify under which section of the Constitution was it deemed as a 10- vote issue. He read out Rule 38 and commented that he did not see	Khong (K2505) Ian Lander (L1348)
	renovating the Clubhouse as a 10-vote issue. He then asked the Committee whether they agreed with him that it was a single vote issue and that voting for the said Resolution should be on that basis.	

Present: As per Attendance Sheet.

President explained that any matter relating to polo and riding or th facilities should be 10-vote. The rationale was that the facilities ser polo and riding interests, so does the stables and accommodation the pros and the visiting coaches.	ve Rickard
Ian Lander (L1348) disagreed. He reasoned what is the point of Ru 38. There is very limited reason for this resolution to be a 10-vo matter. There are many things relating to polo which can considered a 10 vote issue, such as buying a tractor and putting front gate on the Clubhouse. He felt that President should serious consider the 10 vote issue for the said Resolution.	ote (L1348) be a
President agreed that while there could be different opinions considering this resolution, the Committee had decided that the were sufficient reasons to call it a 10-vote issue as explained by him	ere Hogberg
Hon Sec recalled last year, when members passed the resolution the guest rooms, it was a 10-vote issue because it had to do we facilities affecting riding or stabling of the horses. This resolution replaces part of the resolution already approved by members. In view that we now have a different Master Plan, we would require a 10-vor resolution to abort the previous resolution. The new concept entail to moving the guest rooms from the existing apartments to where the swimming pool is and to move the entire existing office to the existing apartments (above the stables). The Committee therefore deemed the resolution a 10-vote issue, having considered that the said resolution involved facilities handling of horses.	ith Lawrence on Khong (K2505) ew ote ed he ng he
Wee Beng Geok (W2210), informed that she is a Regular membrand was a Charter member since 1982. She switched to a Regular membership and was representing the Regular Members' rights. S commented that she would consider Resolution 6 to be a 10-vote the accommodation is above where the horses are, but it cannot considered a 10-vote if the guest rooms are moved to the swimmi pool area where everyone can use it and therefore the Committee	lar (W2210) he e if be ng
rationale does not hold. While the Committee can cancel the first 1 vote resolution, the next resolution cannot be considered a 10-vor resolution.	,
Hon Sec in response, informed that the previous and the prese resolutions are considered as one. Wee Beng Geok (W221 disagreed and felt that the Committee was ignoring the rights Regular members.	ent (W2210) 0)
lan Lander (L1348) asked the Committee to confirm whether th decision was based on Rule 38 (e). President confirmed and replic that it was considered under Rules 38 (d) and (e).	eir Rickard

1)	CONFIRMATION OF THE MINUTES OF THE 68TH ANNUAL	President,
,	GENERAL MEETING HELD ON 24 MARCH 2015	Rickard
	The first order of business was to confirm the minutes of the 68th	Hogberg
	Annual General Meeting held on 24th March 2015 which has been	(H0080)
	posted on the notice board in accordance to Constitution Rule 36 (f).	· · · ·
	President asked for a proposer and a seconder for the motion to	Yeo Kuo Lee
	confirm the minutes.	(W0999)
		Byron Antony
	Mr. Yeo Kuo Lee (W0999) proposed and Mr. Byron Antony Fiske	Fiske Harrison
	Harrison (H2566) seconded the said motion.	(H2566)
2)	TO RECEIVE THE REPORTS OF THE COMMITTEE	(112000)
-/	The next order of business was to receive the Committees' Reports	
	which were included in the Annual Report.	President,
	which were included in the Annual Report.	Rickard
	President anguired if there were any questions or commente	
	President enquired if there were any questions or comments	Hogberg
	concerning the reports of the Committee.	(H0080)
	lon Londor (1.1249) thenked the Committee for summarizing Llon	lon Londor
	Ian Lander (L1348) thanked the Committee for summarizing Hon	lan Lander
	Treasurer's Report of a year's event into a single page. Hon Treasurer	(L1348)
	had in his report mentioned that; " legal action commenced against	
	the club as well as three individual 2013/2014 committee members"	
	and further made a statement that; "We are pleased that a settlement	
	has finally been reached and the case has been discontinued." This,	
	he could understand, is difficult to make the choice of words to advise	
	members. In actual fact, the case is still in Court. The Plaintiff, Dr.	
	Namazie has discontinued with the fourth defendant, the Club, but	
	after having it discontinued, he filed an amended Statement of Claim	
	in the Court, which include a claim against the Club and the Court has	
	not heard or made any decision on it. He doesn't understand on what	
	basis, the Hon Treasurer could have stated what he did as he found it	
	difficult to understand that the Plaintiff had discontinued the case	
	against the Club, but subsequently submitted an amended Statement	
	of Claim. He does not think that he or anyone can say more to that,	
	because the case was in Court and it would be sub judice to comment	
	on it.	
	Ian Lander (L1348) pointed out the other statement made by the Hon	lan Lander
	Treasurer, in regard to EFS which stated; "Some of these contentious	(L1348)
	issues are the repayment of the loan by EFS, the development of the	· /
	quarantine facility as well as the collection of <u>maintenance fees</u> and	
	infrastructure/sinking fund from all users". It appeared that the	
	difficulty with EFS was related to the original agreements, but what	
	Hon Treasurer referred to were the changes to the original	
	agreements. He thinks, what is in dispute between us and EFS, or in	
	contention, he wasn't sure whether it is a dispute, or are the proposal	
	made subsequent to the agreements made in 2009. The loan, of	
	course, must be repaid, but there was no isolation facility in any of the	

	agreements. The matters in his opinion, was that there were insufficient remaining of the resolution amount for the Club to build the isolation, or quarantine facility (16 stalls or rather 20 stalls) which were supposed to complete by May last year, but since the Club is unable to complete it, accordingly, in his view, it was genuinely frustrated by the authority not approving it. This has given rise to further disagreement between EFS and SPC and again, the Hon Treasurer said that they hope to settle this at mediation. He would like to know who the mediator is.	
	President pointed out to Ian Lander that he had exceeded the three minutes given for each member to speak and informed him that he will bring up the issues of EFS and NEP under "Any Other Matters" or "Any Other Business" at the end of the meeting. In view of this, he will allow Ian Lander another three minutes to express his view. Ian Lander (L1348) considered it out of order to discuss this and asked that President not to bring this up as it is not a resolution, but he will be happy to discuss it after the close of the meeting. He asked President again as to, who the mediator is. President replied that it is Sports Singapore. Ian Lander urged President to seriously re-consider	President, Rickard Hogberg (H0080) Ian Lander (L1348)
	having Sports Singapore as the mediator because they have vested interest in the project and our voice might not be heard. President thanked Ian Lander for his comments.	President, Rickard Hogberg (H0080)
	The President then called for a proposer and a seconder to receive the Committee Report. Michael Ma (Y0154) proposed to receive and approve the Committee Reports and seconded by John Wong (W2033). The members voted to approve the Committee Reports.	Michael Ma (Y0154) John Wong (W2033)
3)	<b>To receive and approve the Audited Financial Statements for the financial year ending 31<sup>st</sup> December 2015</b> President invited the floor on queries or comments relating to the Audited Financial Statements for the financial year ending 31 <sup>st</sup> December 2015.	President, Rickard Hogberg (H0080)
	President assured Ian Lander (L1348) that the Committee had answered the numerous questions that he had raised and the answers have been posted on the notice board. He then asked whether the answers are sufficient and whether he has further questions in regard to the financial statements.	President, Rickard Hogberg (H0080)
	Ian Lander (L1348), referring to the standing order read by Hon Sec earlier, thought that any questions written in would be read out and answered. He is not requiring the Committee to do so, as long as they are recorded in the minutes. He has taken the point that the answers are now on the board for members to read. He pointed out that this year as in previous years since 2011, the accounts are not in order because it has not been in accordance with the agreements with EFS.	lan Lander (L1348)

	Every year, he had been ignored and this year, he would wish to put his concerns on record again, that the accounts are not in order until such time, where we have to face the consequences of the EFS matter.	
	John Wong (W2033) noted that the farrier cost in 2014 was \$62,056, but it increased to \$254,731 in 2015 (he was referring to page 36, under "Expenditure"). He wanted to know what were the reasons for such an increase.	John Wong (W2033)
	Hon Treasurer replied that the farrier contract was outsourced in 2014 to James Brownsea. President explained that the cost previously was on the Club's payroll. Outsourcing the farrier contract was comparable to the Club's payroll for farrier cost. The said costs would be recoverable from members.	Hon Treasurer, Ali Reda (R0033)
	The President then asked for a proposer and a seconder to adopt the Audited Financial Statements for the Financial Year ending 31 December 2015.	President, Rickard Hogberg (H0080)
	Michael Ma (Y0154) proposed and Ernest Tan (T1490) seconded the motion to approve and adopt the Audited Financial Statements for the financial year ending 31st December 2015.	Michael Ma (Y0154) Ernest Tan (T1490)
	Ian Lander (L1348) proposed for the sake of good order that President call for a vote by a show of hands to approve and adopt the said audited financials. The President then called for a vote to approve and adopt the said financials.	lan Lander (L1348) President, Rickard
	The vote by the majority of members by a show of hands, approved and adopted the Audited Financial Statements for the financial year ending 31st December 2015 with 16 members abstaining and with one objection. The motion was carried.	Hogberg (H0080)
4)	<b>To appoint Auditors for the year 2016</b> The next order of business was to appoint Verity Partners as the club's auditor for the year 2016. President informed that the audit fee had slightly increased to \$29,000 this year and given that they had been the Club's auditors since 2012, it was recommended that they be appointed again.	President, Rickard Hogberg (H0080)
	Members by a majority of show of hands approved the re-appointment of Verity Partners as the club's auditors for the year 2016 with 17 in favour, 7 abstentions and no objections.	
5)	To elect the Committee in accordance to Rule 37a(iii) of the Club's Constitution) The next order of business was to elect the Committee in accordance	

	President	e members were returned unopposed. Rickard Hogberg (H0080)	
	FIESIUEIII	Proposed by Satinder Garcha (G0021)	
		Seconded by Iqbal Jumabhoy (J1371)	
	Vice President	Satinder Garcha (G0021)	
		Proposed by Rickard Hogberg (H0080)	
		Seconded by Lawrence Khong (K2505)	
	Polo Captain	Ali Namazie (N0012)	
	F010 Captain	Proposed by Lawrence Khong (K2505)	
		Seconded by Rickard Hogberg (H0080)	
	Hon Sec	Lawrence Khong (K2505)	
		Proposed by Ali Namazie (N0012)	
		Seconded by Rickard Hogberg (H0080)	
	Hon Treasurer	Ali Reda (R0033)	
		Proposed by Rickard Hogberg (H0080)	
		Seconded by Lawrence Khong (K2505)	
	Committee Member	Tan Hock (T2357)	
		Proposed by Rickard Hogberg (H0080)	
		Seconded by Lawrence Khong (K2505)	
	Committee Member	Diana The Hui Ling (T0163)	
		Proposed by Rickard Hogberg (H0080)	
		Seconded by Lawrence Khong (K2505)	
	Committee Member	Amelie Villeneuve-Moore (V0094)	
		Proposed by Rickard Hogberg (H0080)	
		Seconded by Lawrence Khong (K2505)	
	Committee Member	Ko Melissa Peony Lu Teng (K0046)	Duesident
		Proposed by Rickard Hogberg (H0080)	President,
		Seconded by Lawrence Khong (K2505)	Rickard
	President welcomed t	he two newly elected Committee members,	Hogberg
	Amelie Villeneuve-Moo	re (V0094) and Melissa Ko (K0046).	(H0080)
)	To elect the Trustee	Group in accordance to Rule 33a of the	
	Constitution)		
	The next order of bu	siness was to elect the Trustees Group in	
	accordance to Rule 33a	a of the Club's Constitution.	
			President,
	President informed that	since only four Trustee Group nominees were	Rickard
	proposed and second	ed, the following were thus elected as the	Hogberg
	Trustee Group for 2016		(H0080)
	Mr. Brian Miller (M1220	)	
	Mr. Graham Cox (C007	,	
	Mr. Iqbal Jumabhoy (J1	371)	
		,	
	Mr. Loh Kim Chah (L20	07)	

6a)	In accordance with Rule 40a of the Constitution, to consider and vote upon any resolution relating to alterations or additions to the Constitution of the Club for which due notice of not less than 14 clear days' notice of such alterations and additions have been given to members	
	President informed that four resolutions were received, of which the fourth resolution was not approved by the Committee. The other three resolutions cannot be voted on at this AGM as the requisite quorum was not there.	President, Rickard Hogberg (H0080)
	Iqbal Jumabhoy (J1371) proposed that for clarity, President should inform members which resolutions would not be voted on, so that members can go directly to the resolutions that require voting.	lqbal Jumabhoy (J1371)
	President called upon the floor to remove the voting slips for Resolutions 1, 2 and 3 as there would be no voting on the said resolutions with the exception of Resolution 5 and 6.	President, Rickard Hogberg (H0080)
6b)	In accordance with Rule 36a of the Constitution, to consider and vote upon any resolution for which due notice has been given in writing to the Secretary not less than 7 clear days before the date of the AGM and provided that such resolution is not inconsistent	
	with the Constitution The President called the next order of business which is to consider and vote on Resolution 5 and 6.	President, Rickard Hogberg (H0080)
	Resolution 5 – Rule 31.1 (f) – Powers of the Committee (in accordance to Rule 36 (e), 37 (a) v and Rule 38) Resolution 5 consists of three CAPEX items. The first Capex item was the purchase of 5 polo ponies at a cost of \$150,000. This was to increase the current Club string of polo ponies to about 20.	President, Rickard Hogberg (H0080)
	A few years ago, the Club reduced the number of polo ponies to 15 which currently is insufficient to effectively run tournaments. This is especially so when our ponies have to move between Singapore and Malaysia and are subjected to strict quarantine regulations upon their return. The Committee sees a need to increase polo ponies to 20 so that we can play a decent level of polo and run tournaments.	President, Rickard Hogberg (H0080)
	President informed that the Club has been quite successful in securing sponsorships with Karen Kraneburg (our Consultant) working on corporate sponsorships overseas and Stephanie Lim (Head of Membership and Marketing) working on our local market. The collaborative team of Karen and Stephanie had potentially secured about half a million dollars of sponsorships in a short span of	President, Rickard Hogberg (H0080)

2 months. He highlighted that there are issues in delivering our commitment to these sponsors and would need as much support from the membership. One way was for members to approve the purchase of 5 polo ponies as recommended by the Polo Captain.	
The second Capex item is the need for a water storage facility. President explained that we have difficulty diverting and storing water from the drains between RDA and SPC as PUB had imposed restrictions on it. To resolve this, we would need to construct an underground sump / reservoir to store water both for irrigating the polo field and to reduce consumption of PUB water for non-potable uses. The water will be of PUB quality if we treat it properly. The project will cost about \$150K and subjected to PUB approval and compliance with PUB regulations.	President, Rickard Hogberg (H0080)
The third Capex item was for the purchase of a three-gang mower costing \$20,000 for the polo field as the existing mower was in effective	President, Rickard Hogberg (H0080)
The President called upon the floor to consider and vote on the Capex Resolution (Resolution 5) which in total amounted to \$320,000.	President, Rickard Hogberg (H0080)
Ian Lander (L1348) expressed firstly, the water storage facility (second Capex item) looks inadequate in terms of money. Secondly, PUB requires a property of a given size to satisfy what they classify as water grading requirements. He then questioned, with a price of \$150K, what was the capacity of the "holding tank" and where the water be gotten from. President replied that the capacity would be about 500 m3 and the Club would be getting water from all the drains. Ian Lander (L1348) believed the water basically comes from all the catchments within the compound, proviso subject to approval by PUB.	lan Lander's (L1348) President, Rickard Hogberg (H0080)
As there were no further questions from the floor, the President declared that the ballot boxes will be brought around the room for members to cast their vote on Resolution 5.	President, Rickard Hogberg (H0080)
<b>Resolution 6 - Rule 37</b> Resolution 6 was of significance as it concerned aborting the previous resolution passed at the AGM of 24 March 2015; which was the conversion of the existing apartments to guestrooms. In replacement of this resolution, another resolution will be proposed at a later date, but in alignment with the Master Plan. The Committee proposed the resolution for Phases 1, 1A, 2 and 2A which will be utilizing an amount not exceeding \$1,820,485 from the Club's Facilities Improvement Fund for renovation of and upgrading of the Club's facilities, as	President, Rickard Hogberg (H0080)

follows:-				
No	Project		Amount	
01	Phase 1 and 1A	\$3	358,132	
02	Phase 2 and 2A	<b>\$1</b> ,1	183,802	
03	Contingency (9.3%)	\$1	143,700	
04	Professional fees (8%)		134,851	
	Total Estimated Budget	\$1,8	320,485	
he would ex Master Plan Hall meeting on fundame Club's rever Areas need was a need	asurer has done a lot of work plain to the meeting the differ . He informed the meeting that last December to explain the entals that the Committee tho nue generating activities, and the ng attention were identified an to upgrade the Club in phases and create new revenue strear	ent phases of the at the Club had he Master Plan con- bught of while re- he Club's needs a nd it was decided s in order to uplift	e proposed eld a Town cept based visiting the as a whole. I that there	President, Rickard Hogberg (H0080) Hon Treasure Ali Reda (R0033)
above the s revenue. Th the polo, effectivenes same buildi move away the baseme	ally, the Committee felt it watables at the back to solve cert ere was also a need to consol riding and stables office s in managing operations art ng. With the administration from its prime space upstairs nt below. A space segregat a for storage and toilets upstairs	tain issues while lidate the general to ensure effici nd administration office moved, th s (in the Annex E ed in the basem	generating office with iency and within the e gym will Building) to ent will be	Hon Treasure Ali Reda (R0033)
because it renovations club needed kitchen space the rooms a pools. Howe	rer highlighted that the kitche has not been refurbished for are carried out between 5 to d to consider the flow, utilizat ce and the location of the room bove where we are now prop ever, this would be without in mportant revenue generating a	or many years. I 10 years. He add ion and optimiza ns above the stab osing around the terruption to Jac	In general, ed that the ation of the les against swimming kpot room,	Hon Treasure Ali Reda (R0033)
more forma with that spa casual area create anot room. It wo and which	ed that the main kitchen would dining space. The bar would ace install air con, delineating a . One of the decisions that the her kitchen (Phase 2 and 2A uld be a Café style kitchen will would provide some relief to us from the corner where we a	d be upgraded and a more formal are the Committee man adjacent to the hich caters to all the main kitchen	nd perhaps ea versus a ide, was to e changing day dining . It would	Hon Treasure Ali Reda (R0033)

around to the covered walkway near the existing kids' pool, polo bar and terrace.	
There are several ideas on relocating the kids' pool to the corner where the jacuzzi is, so that there is more space and less stress on deck chairs and dining space. The concept of creating a Café / function space over where the current squash court is, with the shop relocating to the annex building would provide functional space that also has a kitchen that serves members at the pool. The shop and function rooms in the Annex building would be leased out for meetings, weddings and other events to generate revenue.	Hon Treasurer, Ali Reda (R0033)
There are lot of details and plans that we are looking at these 2 years i.e. what the rooms can earn, what the new F&B space can earn, the function space at the back and the payback of about 3 years. We will be going in the third year to create 20 rooms, with a possibility of another 2 long term rooms at the back, that are in between the apartments where we intend to keep 2 studio apartments with a short term and 2-2 beds apartments, which we can lease out to professionals living on our grounds. Then we look at the occupancy rate, and other Clubs in town e.g. SRC and Raffles Town Club, where we noticed their earning in the order of \$350 for double occupancy down to \$250 or \$275 per room per night. Our projections are based on 70% occupancy at \$180 per room per night and so on. The estimates for all these works have been looked at by our Quantity Surveyor based on descriptions and site visits and having our previous General Manager, Rene, brief them to some degree. If we ended up finishing this project as a whole, by 2018 or 2020, we would still have another 18 or 20 years to enjoy the revenue from the leasing of the rooms and hopefully to build up our resource.	Hon Treasurer, Ali Reda (R0033)
Wee Beng Geok (W2210) asked that with the proposal to take away the squash court, what other facilities will there be for Regular members apart from dining. She further enquired about the status of the swimming pool. The Club has been going around trying to publicize to attract Regular memberships and this is what it could offers? Firstly, she was of the opinion that the Club has short- changed the Regular memberships. Secondly, she had doubts on how the projections and assumptions were arrived at. Thirdly, she was concerned that the rooms would need staffing to maintain and therefore may even operate at a deficit.	5
Iqbal Jumabhoy (J1371) commended the Committee for coming up with new ideas to operate the Club. He believed some members who served on his Committee, would have known that he had been thinking about this for a long time in particular with regards to the better usage of the basement, and the problems with the kitchen. He	lqbal Jumbahoy (J1371)

felt that the changing rooms are occupying the most expensive space in the Club and moving it to the basement would create better space for revenue and activities.	
With reference to the comments made by a speaker earlier, he shared the same concern that if the membership did not have enough information, they would not be able to support the Committee's decision at the meeting. In order to approve the resolution, he would like to see a detailed breakdown with regards to what facilities that the Club would be having in a proper paper and perhaps together with a consultant's report. He shared that, about 6 months ago, he had offered the previous General Manager, his and his staff's time to look at the numbers and the facilities, but he did not take up the offer.	(J1371),
With reference to another comment made earlier by the same speaker, he shared the same concern that there are very limited reasons to consider Resolution 6 as a 10-vote issue. He opined that, while the first part of the resolution appears to have something to do with stables, the second part did not as it has to do with membership. He then stated that he did not consider Resolution 6, a 10-vote issue.	(J1371),
Iqbal Jumabhoy (J1371) requested President, to confirm the number of people that have left the meeting; whoever they are would be representing themselves and for those holding other members' voting slips are doing so as registered proxies. Members should not vote on behalf of those people who have left.	(J1371),
Hon Treasurer thanked Wee Beng Geok (W2210) and Iqbal Jumabhoy (J1371) for their comments. He explained that the Committee was not asking members to approve everything in the Master Plan. They were merely asking members to approve the upgrading of the Clubhouse with a view to setting up the infrastructure of the rooms and the kitchen which is badly in need of refurbishment.	Ali Reda (R0033)
As mentioned earlier, there would be a lot of meetings and forums where a lot more details would be revealed. With reference to Mdm. Wee's question raised earlier about regular members not getting anything, Hon Treasurer replied that the purpose of upgrading the front of the house and the kitchen, was to optimize space. The ordinary members stand to gain a new kitchen and a café style kitchen. With due respect to the squash players who were well presented at the Town Hall Meeting, he explained that squash court was not utilized much and to have another kitchen would take some	
load off the main kitchen so that members could enjoy all day dining with Café style food all the way across to the deck and down to the polo bar. These facilities were almost completely dedicated to all members.	

Iqbal Jumabhoy (J1371) agreed with many of the things that were said, but on the basis of this resolution, he wondered if the meeting was ready to vote for it given the cost of \$1,820,485. Although he had his concerns, he supported wholeheartedly the entire Master Plan project and had commended the Committee earlier for coming up with this idea. He asked the Committee to help members support them rather than 'throwing" numbers without adequate details.	lqbal Jumabhoy (J1371)
Wee Beng Geok (W2210) informed that she agreed with the previous speaker. Teaching in a hospitality school, she was more concerned about the dollars and cents, staff management issues as she did not see the critical mass. She felt that there was a need to have financial projections first before approving the resolution of \$1,820,485.	Wee Beng Geok (W2210)
Hon Treasurer informed that members who are in the construction industry would know that with a million dollars, we almost cannot renovate a small 4000 sq. foot Semi-Detached these days and if members were to look at our facilities, and step into the kitchen, they would know that we would need to improve its condition and the facilities around us. So, the question would be whether to upgrade on an ad-hoc basis which we have done continuously or go with a plan and the resolution. To do a project of this size, one year of planning is needed but with the Committee's tenure of one year, there is a need to take a holistic approach rather than ad hoc where the club may end up with a whopping \$2.5 million or \$3 million instead of \$1,820,485. It is a chicken and egg situation and what the resolution says here is that your Club's image is not in line with what we are. He added that if this project is approved, the Committee would need to set up a Sub-Committee to work on the project.	Hon Treasurer, Ali Reda (R0033)
Michael Ma (Y0154) informed that he operates the Polo restaurant and is also a Charter member, and has been involved with the Club for many years. He had a hard time with the Committee because they had tasked him to extend 5-star service to members, and asked him to keep the F&B prices reasonable, but he couldn't do so because the costs of bringing in staff and complying with MOM's regulation was rather high plus the money spent in upgrading the place which had not been refurbished for 20 years. He explained that though he had invested to upgrade the kitchen, the condition has not improved much because of the tired condition of the Club. He pointed out that nothing in the kitchen worked properly especially the fridge which was about 25 years old. His staff were working really hard under such difficult conditions. He added that this Club has a lot of potential and under- utilized. He had done many big events, but every time, he tried to market the Club, the feedback that he got was, there is a lot of work needed for this Club. He had been working closely with the previous	Michael Ma (Y0154)

General Manager, and Polo Captain for the better usage of space. He has four kids and they all love swimming in the pool. He noted over the weekend, the deck was flat out busy and members were complaining about the lack of bed spaces and services. As a squash player himself, he hardly find any member playing squash. He thanked the President and commended the Committee for their excellent work.	
Ian Lander (L1348) expressed that it was a blessing that the meeting did not have to debate on the resolutions for change of Constitution and therefore had time to consider this resolution. He expressed that he had no ambition to render any professional architectural service for this resolution. He would wish to give his expertise and knowledge as a member to assist in the Master Plan. He had looked at what was being proposed and had already given his views on what were the shortcomings, but he did not see any of his views being taken on board. On looking at the details that came with the proposed resolution, he noted that there was a lot of shortcomings as well. For instance, the "Provisional Sum", in a contract that meant that the Owner / Developer would be taking a risk on the said amount. If the actual amount is more or less, the Developer would pay more or less. So, terms like "Provisional Sum" in a resolution should be avoided.	lan Lander (L1348)
Ian Lander (L1348) took the point that the author of the said resolution stated that the \$1,820,485 was a not to exceed figure. He stated that if the meeting looked at the 2A Phase on the paper that was given, that was the resolution, not the one that was presented on the screen which showed refurbishment of Block 1, changing room, bar, kitchen, reception, toilets and many services. There were no monies shown against those at all. The money was against the Provisional Sum for kitchen equipment and lightings, \$517,000. So, that was why he disputed the figures given. This was the first instance.	lan Lander (L1348)
Secondly, he fully believed that it was wrong to commit the membership now to \$1,820,485, without knowing what we wanted to do. He stated that what the club should be doing was to look at the bottom of the professional fee, assuming 8%. If we engaged an architect and form a Committee now, we could have the architects' inputs, the Club's brief, and we would have scheme after scheme being considered, He wouldn't suggest that we hold on to this project for the entire year, but requested to hold on to it for another one or two months so that we would know what we want to build and its cost. Having looked at this scheme, he was of the opinion that it was not ambitious enough. He then cited an example of a stranger coming from the door wanting to be directed to a room, yet there is no way of getting there. He could either go through the Club, or between the toilets, and the sub stations; it was not properly planned. He agreed	lan Lander (L1348)

that Jackpot business should not disrupted and to avoid it, he suggested to put Jackpot in the basement below. The Clubhouse should not be overly active since the Jackpot will be in the basement. He felt that the Committee should withdraw Resolution 6 and engage a lawyer, not even an architect because we do not need a resolution if we were talking about \$30K to \$50K instead of \$1,820,485 to upgrade the Club.	
President expressed that the clubhouse was tired and the logistics for food and beverage was expensive due to staff costs. The Club had problems in providing service with one kitchen and there was a need for another kitchen to cater to the crowd at the swimming pool and adjacent areas. The executive chef for fine dining cannot be cooking in a kitchen with a Café chef with our kitchen layout. The Club could not really organize corporate of high end events as the kitchen operations would make it difficult to do so. Apart from this, the current system meant that service staff had to walk all along the verandah, polo bar and swimming pool to take orders which was unproductive and inefficient from a service stand point. The President opined that even if the Club engaged another architect, consultant or changed the Committee, the building would still continue to look tired if we do nothing for it. Hon Treasurer had proposed that members approve the resolution in order to bring the Club to a 4-1/2 or 5-star resort ambience, separating the high end kitchen and with another kitchen, we can have the polo tournament food prepared for VIP guests, etc. even cater to members staying in the guest rooms in future. The meeting would not be approving the guest rooms today as there were logistical issues to be considered. President disagreed with lan Lander's suggestion to have the Jackpot relocated back to the basement because anywhere in the main Clubhouse is prime space.	President, Rickard Hogberg (H0080)
basement. President felt that with membership revenue dropping, subscription is a problem and difficulty in getting new memberships, he urged members to support the resolution as it would create an opportunity for the Club to generate revenue. He would vote favorably in support of the resolution, but understood and respected everybody's opinion. He requested members to favourably approve Resolution 6 before going to the next step of having the guest rooms approved in Phase 3.	President, Rickard Hogberg (H0080)
Wee Beng Geok (W2210) asked President if members were asked to vote on the resolution as it stood, to which the President replied in affirmative. She asked whether members could vote for one part of the resolution and not for the other part of it. President replied in the negative, to which Wee Beng Geok (W2210) disagreed. She felt that it was not right for the Committee to use language to combine the	Wee Beng Geok (W2210) President, Rickard Hogberg (H0080)

resolution. President explained that the resolution had been proposed and seconded and has properly tabled, and so members could choose to vote or not to vote. Wee Beng Geok (W2210) agreed that the Club is tired, but would like to see details of how much of the Club needs for refurbishment. She informed that she has been a member since 1982 and noted the chairs outside have not been re-upholstered more than once since 1982. President felt that by doing so would not improve anything. Ian Lander (L1348) at this juncture, informed the meeting that there is no Furniture, Fittings & Equipment figures indicated in the proposed resolution at all.	lan Lander (L1348)
Iqbal Jumabhoy (J1371) reminded President that there were 3 parts to his questions on the resolution. The second part was about whether the Committee intended for the meeting to vote on this resolution by linking two subjects that are not 10-vote issue; which one may have been, because they were aborting a 10-vote resolution and the other one was not. He would like the Committee to confirm on record that the proposed resolution was a 10-vote issue to which President replied in the affirmative. Iqbal Jumabhoy (J1371) reiterated his question to President whether he was putting on record to say that this was a 10-vote resolution. He also wanted to put on record to reflect that the meeting was voting for essentially a one vote issue by using 10-vote. President replied in the affirmative.	(J1371)
The third part was to confirm that the members present were voting, using the correct number of voting slips. He requested President to confirm whether we have the right people and people with the blue slips at the meeting. Members who were not in the room cannot vote. He wanted to be clear about that, and those holding pink slips, are for CPPMs or people not in Singapore using proper valid proxies. Iqbal Jumabhoy suggested that President call for a show of hands to ascertain the number of voting members in the room because he believed a number of people had left. He wanted the meeting to be ensured that they were no voting outside the Constitution. President informed that the ballot boxes were opened and some members could have voted already. Iqbal Jumabhoy agreed that if members had voted, then it was fine, but asked President to confirm on the number of members that have voting slips, but have not voted yet. He wanted to confirm so that the process was not ultra vires of anything, on whatever resolution that was to be carried or not carried. President agreed that procedurally, it was correct that members must vote in person unless they hold proxies. Iqbal Jumabhoy (J1371) reiterated that the proxy had to be for somebody who was not in Singapore.	
Tan Lian Choo (T0172) informed that she was a new member and thinks the Club was a lovely Club as it has a lot of attractions with the old world charm. She informed that she was also a member of other	(T0172)

	social cli rooms h the view for men suggeste and their resolutio could wit procedur Lander ( allow hin consider meeting to submi	(H0080)			
	Ines Ligron (B0120) informed that she was a new member and found the Club unique and therefore spent a lot of time in the Club. However, she felt ashamed when bringing people for lunch as she recalled seeing a rat running to her table one day. She had to point her guests to the other direction so that they would not see the rat. She loved the idea of renovating the restaurant and applauded the Committee for a job well done to come up with such good ideas. She will vote in favor of the resolution.				
	President agreed that the kitchen is in very bad shape and now that there are rats in the building, he asked whether members would agree to spend money on the kitchen just to eradicate rats or are we going to adopt the bigger plan which hopefully has a future. He urged members that if they procrastinate any further, the rats issue may continue and lesser members coming to the Club. He urged the floor to consider and vote wisely.			Rickard Hogberg	
	declared	e were no further questions for that the ballot boxes would be s to cast their vote on Resolutior	brought around the room for		
7)	To consider and vote upon any nominations for Charter Polo Playing Members in accordance with Rule 11. The last item on the agenda is to consider and vote upon nominations for Charter Polo Playing members which will be voted by CPPM in accordance with Constitution Rule 11. The names of the nominees are listed in the voting slip.				
	No.	NAME OF CANDIDATE	MEMBERSHIP NO.		
	1	Melissa Ko	K0046		
	2	Vinod Kumar	K0075		
	3	Gerry Gan	G0039		
				Byron Antony	

4	Dominic Goh	G0038	Fiske Harrison
other sin Polo Pla informed	ntony Fiske Harrison (H2566) Igle voters, were allowed to vote Aying Members. President repli I that single voters actually had Polo Playing members.	on the election of the Cha ed in the negative. He t	arter Rickard then Hogberg
for Char Polo Pla Members fewer tha process make m because that the than 14 asked Jo board wa had conf 21 March None of on the co	der (L1348) raised a point of ord ter Polo Playing Members can aying Members, and only secons and only by Charter Polo Play an 10 Charter Polo Playing Me would be void. Those are the atters worse, for the nominee Rule 11, which was quoted be nomination forms should reach days from the date of the Annu- banna Wong (Secretary) wheth as the prescribed nomination for firmed that they were. All of the h 2016 with the exception of Ge those dates were 14 days befo onfirmation by Joanna, he was ions were valid and therefore, ne	only be voted on by Chan anded by Charter Polo Play ying Members and if there embers voting, then the err rules of the Constitution. s, he felt very sad for the hind the nomination form, the registered office not ual General Meeting. He er what we saw on the not orm and the date and Joa e nomination forms were date rry Gan dated 23 March 20 re the 29 March 2016. Bat of the opinion that none of	arter (L1348) aying e are ntire h. To nem, was less had otice anna lated 016. ased f the
Hon Sec submitte on the r replied t received period of confirm v Lander (	c explained that the nomination of 14 days before, but the Club whotice board, 5 days before the that he was not disputing that were too late as they were not f 14 days before the AGM. How what she had told lan Lander (L L1348) was actually referring to h 2016 and 23 March 2016.	n forms were supposed to was only required to post th e AGM. Ian Lander (L13 at, but the nomination fo received within the prescri n Sec asked Joanna Won 1348). President believed	Hon Sec, b be Lawrence them Khong (K2505 348) Ian Lander brms (L1348) tibed President, ng to Rickard d Ian Hogberg
nominati thought signed it the nom begged to being no if the me the mom was give	c explained that the propose on forms were sent in at the r that it needed to be stamped . Actually, it did not matter as i ninees on the day of the subr to differ. He reasoned that it sh minated on the prescribed form eeting could produce that, it could nent, nobody had seen it and en, was a copy on the notice bo "Received 21 March" and c	ight time, except that Joa only after the nominees h t did not have to be signed nission. Ian Lander (L13 ould be signed by the per , 14 days before the AGM Id proceed on the issue, bu nobody knew about it. W ard and by email with a sta	anna Lawrence have Khong (K2505 d by Ian Lander 348) (L1348) rrson and ut at What amp

	1
prescribed nomination form. So in order to hasten things, just produce the nomination prior to the 15 <sup>th</sup> of this month.	
President read Rule 11 – Charter Polo Playing Members:- "Nominations must be proposed by one Charter Polo Playing Member and seconded by another Charter Polo Playing Member on the prescribed nomination forms which shall be delivered to the Honorary Secretary at the Registered Office not less than fourteen (14) days before the date of the Annual General Meeting. Nominations considered by the Committee as satisfying the criteria i. to iv. above shall be posted on the Notice Board in the Clubhouse five (5) days before the date of the Annual General Meeting and shall bear the signature of the nominee as evidence in writing of the nominee's consent to the nomination"	Hogberg (H0080)
President understood from the Constitution that it would require the Proposer and the Seconder to hand in the nomination form to the Club, 14 days before the date of the Annual General Meeting. The Committee would then consider it and if approved, they would get the nominated person to sign an acceptance that he would like to be a Charter Polo Playing Member and that would be done and posted 5 days before the date of the Annual General Meeting.	-
Ian lander (L1348) disagreed, saying that President was varying the meaning of the Constitution. It clearly meant that a nominations was made by a Charter Polo Playing Member, seconded by a Charter Polo Playing Member and accepted by the nominees on the prescribed nomination form. If we had done it as President had suggested, i.e. bringing the form to the nominees, and asking them to sign. He disagreed with the way President interpreted the Constitution. President pointed out that this had been the practice. Ian Lander (L1348) informed that he doubted so because this rule in this Constitution was dated back to 2007, he had known about that and this is the first time, he is seeing a prescribed nomination form stamped received on a date far less than it should have been. He then informed President that if he could produce the nomination forms that were 14 days prior to the AGM, the meeting would proceed.	lan lander (L1348) President, Rickard Hogberg (H0080)
President asked Joanna Wong (Secretary) whether she had received the nomination forms proposed and seconded, 14 days before the AGM and whether did she stamp "Received" on the nomination forms after the nominees had signed on the said forms. Joanna Wong replied in the affirmative. President informed the meeting that Joanna Wong had confirmed and he had read the rule and this was how it should be handled.	President, Rickard Hogberg (H0080)
Iqbal Jumabhoy (J1371) opined that if it was time stamped	lqbal Jumabhoy (J1371)

"Received", then that would be the only proof, everything else was a opinion. President believed that even if we did not time stamp as perse, as long as the witness said that it was received then it would be so. Iqbal Jumabhoy (J1371) commented that he was neither a lawyer nor a judge and if President should decide that it was correct, then the record should stand. President's rationale was that we were either right or wrong and if Joanna Wong had confirmed that that the nomination forms were properly received, he was fine with that.	er Rickard e Hogberg er (H0080) e er
Ian Lander's (L1348) view was that if he was nominated under the circumstance, he would withdraw because he did not want any doubt about him being elected as a Charter Polo Playing Member which held considerable responsibility under this questionable circumstance. He would leave it entirely to President to decide.	s (L1348) h
Hon Treasurer enquired if it was a technicality that Mr. Lander wareferring to. He spoke for the four nominees that have been nominated because he was nominated last year and was elected to be a Charter Polo Playing Member. He felt the question to ask ware whether these nominees are worthy to be a Charter Polo Playing Members to dispute all these when the resisue was whether they were worthy to be Charter Polo Playing Members and that would bring the meeting the similar question whether we wanted to refurbish the Club to bring it to a better level of not.	n Ali Reda o (R0033) s g al g n
Iqbal Jumabhoy (J1371) asked the Committee to confirm whether they believed that these 4 nominees had satisfied the criteria requires of a Charter Polo Playing Member. From his perspective, the Committee was asking members to vote, but he wanted to be sur one more time that those who were voting at the meeting had val proxies. He wanted to be clear that when looking at the criteria for selecting a Charter Polo Playing Member, it would be a solemn dur and it would be ultra vires if every single voting member here, voted a manner that was incorrect in regards to the qualifications of the candidates. He believed in particular, one of the candidates listed d not play regularly, in fact, he had not seen him playing at all this year that could be because he had not been playing every day this year He would like to clarify that whoever had proposed these peop should be clear; and the Committee stood by and to put on record that they believed that these people satisfy the required criteria. That was it would be very comforting for members who were voting.	d (J1371) e d d or y n e d r, r, r. e
Ameerali R. Jumabhoy (J0282) informed that he has been a CPPI and looking at the Charter Polo Playing Member list, noticed that h name is not there. He assumed that it could be a mistake. Presider informed Mr. Jumabhoy that his name was indicated under "Patron	s Ameerali R. nt Jumabhoy

and had been the same the last few years. Mr. Jumabhoy disagreed. He explained that a patron does not mean that he was automatically a Charter Polo Playing Member. President assured Mr. Jumabhoy that his name was listed under Patron and he would still retain his rights as a Charter Polo Playing Member. He then asked Mr. Jumabhoy whether he preferred to be listed under both Patron and Charter Polo Playing Member. Ameerali Jumabhoy reiterated his request to have his name included under the Charter Polo Playing Member list.	
Hon Sec informed that he knew the nominee that Mr. Iqbal Jumabhoy was referring to. He ensured that this particular person had played polo definitely more than five years and had served on the Committee. He has not played last year because he was travelling, and he had told him, that he played once a month.	Hon Sec, Lawrence Khong (K2505)
President excused himself from the meeting at 9.33 p.m.	
Iqbal Jumabhoy (J1371) disagreed. As far as he was concerned, playing regularly once a month, is not a regular player in this Club. Maybe there are other reasons that people would like, in particular to be a Charter Polo Playing Member, but that person clearly did not meet the criteria because he was not playing regularly (reference was made to Rule 11 of the Constitution). He then asked to put on record that he would hold Hon Sec to it since he believed that this particular nominee had met the criteria. He explained that he had nothing against the individual and believed that it was the duty of the Charter Polo Playing Members to ascertain whether nominees met with the criteria. As of now, the meeting was asked by the Committee to vote for someone who, from his perspective, and from Hon Sec's admission, had played no more than 9 times last year, not counting off season. He reiterated his request to put on record that Hon Sec believed that this person had played polo regularly.	lqbal Jumabhoy (J1371)
Mr. Iqbal Jumabhoy (J1371) asked Hon Sec whether this was the belief of the entire Committee. Hon Sec replied that he spoke for himself. Mr. Iqbal Jumabhoy disagreed, saying that Hon Sec was speaking on behalf of the Committee because he was sitting up there along with the Committee. He asked Hon Sec to simply reply "yes" or "no" just to put on record. Hon Sec replied in the affirmative.	Mr. Iqbal Jumabhoy (J1371) Hon Sec, Lawrence Khong (K2505)
Brian John Miller (M1220) felt that the best way to take the heat off the situation, was to stand down the election of the Charter Polo Playing Members. There seemed to be a lot of doubt and he could not speak firmly for those players that he did not know, other than Melissa Ko. He advised that in the heat of the moment, it would be gentlemanly and in the interest of the Polo Club, to stand the issue down. Hon Sec informed that he would need to wait for the President	Brian John Miller (M1220)

to decide.	
President returned to the meeting at 9.37 p.m.	
Brian John Miller (M1220) reiterated his request to the President after he returned to the meeting. He opined that this Club had come a long way and we have not just polo but many other activities. He felt the election of Charter Polo Playing Member was a very serious issue and that if there was the slightest doubt, it would be wiser if the Committee could accept to stand this issue down. There is no loss of face as it is just another year.	Brian John Miller (M1220)
Hon Treasurer urged the meeting to consider at least one of the nominees who was nominated for CPPM last year. He believed the Charter Polo Playing Members would know the number of years he had played and it may not be the one that the meeting spoke about. He reiterated his request for the floor to consider whether the said nominee was worthy or not worthy to be a Charter Polo Playing Member.	Hon Treasurer, Ali Reda (R0033)
President informed the meeting that he had checked and confirmed that the listing of our Patrons and CPPM had been consistent. He had all the Annual Reports for the last five years which showed that we had not changed any of the listings, methods or rules. He would discuss with our Patrons on the best way for such listing and would revert back to the meeting.	President, Rickard Hogberg (H0080)
On the CPPM, he was of the opinion that Mr. Miller had made a valid point. He reiterated that there was no grey area and it was important to note that we were either right or wrong. The four candidates have been nominated and if we have a witness that said that the nomination forms were given 14 days before the Annual General Meeting, and they were confirmed by the nominees themselves, 5 days before the Annual General Meeting, then there was no breach of procedure. The Club does need CPPMs because they fulfil an important role in balancing decisions in the club. We have almost 1500 members, and only some of them are interested in polo. Our forefathers at some point in time, and we had discussed this with Mr. Ameerali Jumabhoy before, was that the object of using the land graciously as it was given by Lord Mountbatten before the war. The Club will continue to use it for polo and equestrian activities. Ameerali R. Jumabhoy (J0282) at this juncture informed that his father was on that Committee with Lord Mountbatten.	President, Rickard Hogberg (H0080) Patron, Ameerali R. Jumabhoy (J0282)
President felt that it was important that the Club had enough CPPM in case some CPPMs drop out along the way. There was a need to maintain a certain number of Charter Polo Playing Members and if	Rickard

there was nothing wrong with the procedure, we must accept and vote on it. He believed the meeting should have no issue with the three candidates namely Melissa Ko, Vinod Kumar and Gerry Gan and in regards to Dominic Goh, he believed Hon Sec had explained the rationale earlier in the meeting. He encouraged the floor to vote for the nominees because he really wished to see more Charter Polo Playing Members in the Club, however, but for those who felt that the candidates have not met the criteria, they could choose not to vote for them.	(H0080)
On that note, President declared that the ballot boxes would be brought around the room for members to cast their vote for the election of the Charter Polo Playing Member. He reminded the meeting that only members holding pink voting slips were eligible to vote.	President, Rickard Hogberg (H0080)
Kevin Wilkinson (W0088) asked President that if a member wanted to vote against any of these candidates, what was needed to be done as there was no provision for voting against. He explained that in order for the candidates to be elected, the meeting would need to have a majority vote for the polo players or Charter Polo Playing Members, and for those who vote against, their vote should also be accounted for. President informed Mr. Wilkinson and also the floor to leave the voting slip blank in such a case.	Kevin Wilkinson (W0088) President, Rickard Hogberg (H0080)
President declared the ballot boxes closed after ascertaining that all members had cast their votes and asked the scrutineers to proceed to the Committee Room to scrutinize the vote counting where the auditors would be present for the count. President declared the meeting closed at 9.44 p.m. and the voting	President, Rickard Hogberg (H0080)
results would be announced later.         Meeting Adjourned         The President announced the voting results at 10.01 p.m. as follows:-         Resolution 5 - Rule 31.1(f) – Powers of the Committee         To spent SG320,000 on 5 polo ponies, water storage and a grass mower: Carried	President, Rickard Hogberg (H0080)
<b>Resolution 6 -</b> Rule 37 a) That the Committee be empowered to abort the implementation of the resolution regarding guest rooms dated 24 March 2015; in its place, another resolution regarding the guest rooms would be proposed at a later date, to align with the proposed Master Plan; and, b) to proceed with the Phases 1, 1A, 2 and 2A of the Master Plan Project (as annexed) and to utilize an amount not exceeding \$1,820,485 from the Club's Facilities Improvement Fund for	

renovation of and upgradi	ng of the Club's facilities : Not Carried	
The elected Charter Polo	Playing Members are: Ko Lu Teng, Melissa Peony Vinod Kumar	
The following Committee f	for 2016 / 2017 was elected unopposed :	
Rickard Hogberg Satinder Garcha Ali Namazie Lawrence Khong Ali Reda	President Vice President Polo Captain Honorary Secretary (newly elected) Honorary Treasurer	
Committee Members Tan Hock Diana The Hui Ling Ko Lu Teng, Melissa Peor Amelie Marquerite Noelle		
Trustee Group Members Ali Reda – Honorary Treas Brian Miller Graham Cox Iqbal Jumabhoy Loh Kim Chah	surer	
Committee members for especially Gerry Gan, Jo stepping down. President	utgoing Committee members and the Sub r their valued contributions and support, onathan Gabler and Leon Chu who were called the 69th Annual General meeting to a hanked all members present and welcomed tee members.	President, Rickard Hogberg (H0080)